

## **MINUTES OF THE 25<sup>TH</sup> ANNUAL GENERAL BODY MEETING OF FOIR**

**DATE: 14<sup>TH</sup> JUNE 2024**

**VENUE: INDIAN HABITAT CENTRE, NEW DELHI**

1. The 25<sup>th</sup> Annual General Body meeting of the Forum of Indian Regulators (FOIR) was held on 14<sup>th</sup> June 2024 at India Habitat Centre, New Delhi, and presided over by Shri Ravi Mital, Hony. Chairperson, FOIR/Chairperson, IBBI. The list of attendees is in the **Appendix -1**.
2. Shri Jishnu Barua, Hony. Vice-Chairperson, FOIR & Chairperson, CERC, welcomed the General Body Members and extended a heartfelt welcome to Shri Ravi Mital, marking his first General Body Meeting as the Honorary Chairperson of FOIR. Shri Barua expressed confidence in his leadership and conveyed expectations of the members for valuable contributions to the Forum. Furthermore, he welcomed Shri Anil Kumar Lahoti, Chairperson-TRAI, and Shri S.K.G. Rahate, Chairperson-AERA, both, Hony Vice Chairpersons, FOIR who were attending their first General Body Meeting. Thereafter, Shri Barua spoke about the importance and vibrancy of the Forum, highlighting the platform it provides for the convergence of various sectoral regulators to exchange ideas, knowledge, and best practices. Shri Barua reminisced about the plethora of activities, including webinars, colloquia, conferences, and capacity-building programs conducted by FOIR in association with IICA in the previous financial year. He articulated high hopes for the year ahead, anticipating it to be replete with great activities, and concluded his address.
3. Shri Ravi Mital, Hony. Chairperson, FOIR & Chairperson, IBBI in his keynote address welcomed all attendees and spoke about the Forum's journey towards its Silver Jubilee milestone. He stressed that activities should be planned so as to make the Forum even more effective. He advised that, similar to the Financial Stability and Development Council (FSDC), which IBBI is part of, the Forum should also organize meetings to discuss and address pressing issues, thereby making the member regulators and the Forum more impactful. He also encouraged pursuing with more regulators to join the Forum, thereby enhancing the prominence of the platform. Shri

Mital noted that the Forum should conduct activities, such as lectures, seminars, and workshops, for the staff of the regulators as this would help in enrichment of knowledge all across.

4. In his inaugural remarks, Shri Anil Kumar Lahoti, Hony. Vice-Chairperson, FOIR & Chairperson, TRAI lauded the Forum for providing an excellent platform for cross-sectoral collaboration among regulators. He mentioned that TRAI's high ratings from the International Telecommunication Union are attributed to numerous factors, one of which is cross-sector collaboration. He spoke on the collaboration between TRAI and electricity sector regulators, noting that the outcomes and actions taken were greatly appreciated by the industries as they resolved various issues. Shri Lahoti cited the establishment of the 5G Technical Working Group of the FOIR, noting that its work could facilitate the adoption of 5G technology and result in tremendous benefits. Extending the continued support of TRAI to the Forum, he concluded his remarks.
5. Shri S.K.G. Rahate, Hony. Vice-Chairperson, FOIR & Chairperson AERA, in his address emphasized the Forum's relevance stating that FOIR paves the way for all regulatory bodies to discuss the emerging issues in regulatory procedures and practices, aiming to evolve a uniform strategy and approach to meet the challenges faced by regulators in their respective sectors. Such interactions and addressing of issues help in balancing the interests of service providers and consumers, stimulating infrastructure creation, and ensuring economic prosperity. He added that AERA has been and continues to be active in the activities and meetings of the Forum, particularly with respect to the Inter-Regulator Working Group. Shri Rahate concluded his address by commending the opportunities FOIR provides to different sectoral regulators to bring forth their issues on a common platform and take a uniform approach to handling challenges. He extended his continuous support to FOIR.
6. Thereafter, the agenda items were taken up for discussion.

#### **AGENDA ITEM 1: CONFIRMATION OF THE MINUTES OF 24<sup>th</sup> ANNUAL GENERAL BODY**

7. Jt. Chief (RA), CERC updated the members of the action taken on the Minutes of the 24<sup>th</sup> AGM. After discussion the General Body Members approved the minutes

## **AGENDA ITEM 2: RECONSTITUTION OF GOVERNING BODY OF FOIR**

8. Joint Chief (RA), CERC briefed the General Body members about the Rules and Regulations of FOIR, which govern the composition of the Governing Body (GB). The members of FOIR may hold the office as long as they hold the office in their respective institution. The Chairperson or Members of Electricity Regulatory Commissions/Authorities are nominated to the GB based on their seniority if they have at least one-year service remaining in their organization. The members noted and approved the proposed re-constitution of the Governing Body for 2024-2025 (**Annexure-1**).
9. The members also suggested that NHAI can be invited to join FOIR as a Member . To this General Body agreed to the suggestion as NHAI is an important organisation in the Roads sector and that FOIR Sectt can initiate steps as per Rules / Bye laws to invite NHAI to join FOIR.

## **AGENDA ITEM 3: ACCOUNTS RELATED MATTERS**

**(a) BUDGET FOR FY 2024-2025.**

**(b) AUDITED ACCOUNTS FOR FY 2023-2024.**

**(c) APPOINTMENT OF AUDITOR FOR THE FY 2023-2024.**

**(d) APPOINTMENT OF TAX CONSULTANT FOR FILING THE INCOME TAX RETURN FOR THE FY 2023- 2024.**

**(e) RESOLUTIONS.**

10. Joint Chief (RA), CERC briefed the members wrt the salient features of the proposed budget for the F.Y. 2024-2025. A brief on the proposed activities of FOIR to be initiated by IICA – knowledge partner of FOIR during the F.Y. 2024-2025 was also apprised by Dr. Naveen Sirohi, Director, FOIR (at IICA Centre). Shri V K Khanna, Hony Member, FOIR suggested that FOIR should take up some activities wrt consumer satisfaction. Mr Ailawadi, Hony Member, FOIR appreciated the activities on cross sector collaboration and also suggested to take up issues wrt challenges on Renewable energy and storage in its webinars. The GB noted the same and after discussion, the Members approved the budget.

11. Joint Chief (RA), CERC also apprised the Members wrt the salient features of the Audited Accounts for the F.Y. 2023-2024 and necessary resolution to be approved by the Members w.r.t. the Balance Sheet and Income Expenditure. After discussion, the Members approved the Audited Accounts.
12. Joint Chief (RA), CERC also apprised the Members that based on the past practice in FOIR, viz. on completion of a tenure of 3 years by a Chartered Accountant (CA) firm, fresh quotations will be called from the Chartered Accountant firms (empanelled with the C&AG of India), for auditing the Accounts of FOIR. Accordingly, following the due procedure, M/s Nirbhaya & Associates, Chartered Accountants, New Delhi (who quoted the lowest fee, viz. L1) has been appointed as Auditor of FOIR for the F.Y. 2023-24 at a fee of Rs.20,000/- plus GST. Further, M/s HUMS & Associates, Chartered Accountants, New Delhi have been re-appointed as Tax Consultants for filing the Income Tax Return of FOIR for the F.Y. 2023-24 (being 2nd year of their 3 years tenure) at a fee of Rs.4,250/- plus GST.

#### **AGENDA ITEM 4: UPDATE ON FOIR WORKING GROUPS:**

##### **a) WORKING GROUP ON INTER REGULATOR COOPERATION**

13. Shri Arun Goyal, Hony. Secretary FOIR & Member, CERC heading the Working Group, provided an update on its activities. Shri Goyal highlighted that the Working Group had held three meetings since its constitution and three key deliverables were identified:
- a.) Compilation of a Compendium of Best Regulatory Practices.
  - b.) Identification of areas for Inter-Regulator Cooperation
  - c.) Study on Tariff Determination Principles across Regulators
14. Shri Goyal elaborated on each of these deliverables, with particular emphasis on the presentation given by NHAI on the theme of inter-regulator cooperation at the third

Working Group meeting. Furthermore, he added that the study on tariff determination principles has been highly productive and that Petroleum and Natural Gas Regulatory Board (PNGRB), a member of the Working Group, has requested a bilateral study on tariff principles with CERC. Shri Goyal also proposed that the Annual Conference next year could include presentations on the experiences of regulators with private stakeholders. The outcomes of the Tariff Study Principles undertaken by the Working Group could also be presented and discussed at the Conference.

**b) TECHNICAL WORKING GROUP TO ASSESS AND FACILITATE ADOPTION OF 5G COMMUNICATION AND INFORMATION TECHNOLOGIES ACROSS VARIOUS INDUSTRY VERTICALS.**

- 15 Shri Anjani Kumar Tiwari, Member, PNGRB and Chairperson of the Technical Working Group (TWG), updated the General Body Members on the activities of the TWG. The group has held one meeting since its formation, with 2<sup>nd</sup> meeting scheduled in the upcoming week. In the first meeting, it was determined that 5G technology could greatly benefit various sectors and industry verticals and that the TWG identified three key sectors for the implementation of 5G Communications Technology:

- a.) Electricity
- b.) Oil & Gas
- c.) Ports

16. It was also decided to invite industry operators from the identified sectors to interact with 5G service providers for more insights for the regulators. Additionally, if necessary, ministries could be approached to facilitate the adoption of 5G technology in these respective sectors.
17. On a separate note, Shri Tiwari suggested that expert members in the regulators should take advantage of the platform provided by FOIR to convene and deliberate on various issues. For example, legal members in each regulator can collaborate on solutions to reduce litigation filings, and finance members can deliberate on tariff-related issues, etc.
18. The General Body members noted the update and expressed their support for FOIR's continuous and sincere efforts.

**AGENDA ITEM 5: UPDATE BY FOIR CENTRE, IICA**

19. Dr. Naveen Sirohi, Director, FOIR Centre at IICA gave a brief background on the Memorandum of Understanding (MoU) between the IICA and the Forum of Indian Regulators (FOIR) for taking up various activities of the Forum and presented an update (**Annexure-2**) detailing the activities conducted by the FOIR Centre, IICA during the fiscal year 2023-2024 and the proposed activities for the fiscal year 2024-2025.

**A) Activities conducted during 2023-24**

- I. Colloquium for Central Sector Chairpersons of FOIR member bodies at Agra
  - II. 4 Month Certificate Course on Regulatory Governance-Hybrid (6th Batch) - 2 Day Campus Immersion Program at IICA - 45 Participants
  - III. Conference for General Body Members of FOIR at Thiruvananthapuram, Kerala - 49 Participants
  - IV. Capacity Building Program for Officials at Goa - 35 Participants
  - V. 4 Quarterly eNewsletter - Regulatory Digest
  - VI. 3 Webinars / KYR episodes
  - VII. Working Group on Inter-Regulatory Cooperation - Academic and Secretarial Support
  - VIII. Support in 24th AGM of FOIR
20. The General Body noted the activities of the FOIR Centre, IICA

**B) Activities proposed for 2024-25**

21. FOIR Center, IICA proposed various activities to be conducted during the FY 25 alongwith estimated costs as follows:
- i. Colloquium for Central Sector Chairpersons of FOIR
  - ii. Working Group on Inter-Regulatory Cooperation
  - iii. 4 Month Certificate Course on Regulatory Governance-Hybrid (7th Batch)
  - iv. Conference for General Body Members of FOIR
  - v. 4 Quarterly eNewsletter - Regulatory Digest
  - vi. 4 Webinars / KYR episodes
  - vii. 2 Capacity Building Programs for officials of FOIR Member Organizations
    - (1) On Regulatory Governance
    - (2) On Leadership, Communication, GFR, Management
  - viii. Support in 25th AGM of FOIR
  - ix. Other administrative & coordination activities

22. The GB members were also informed that the above activities have been incorporated in the FOIR budget for FY 2024-25 and approved in the 55<sup>th</sup> Governing Body Meeting (GBM).
23. After discussion, the General Body approved all proposed activities alongwith the budgeted costs.

## **CONCLUSION**

24. Shri Harpreet Singh Pruthi, Executive Secretary, FOIR & Secretary, CERC acknowledged the contributions of the FOIR Centre at IICA in facilitating various activities of the Forum and encouraged all members to actively participate in the approved and planned activities ahead. He recognized the contributions of Shri Arun Goyal, Hony. Secretary FOIR & Member, CERC who will be demitting office in CERC in August '24, and wished him all the best in his future endeavours. Additionally, he thanked all the members for their participation in the AGM and appreciated the efforts of the FOIR Secretariat at CERC for organizing the meeting. He concluded the meeting with a vote of thanks to the Chair.

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**LIST OF PARTICIPANTS**

<b>S. No.</b>	<b>Name</b>	<b>Designation</b>
1.	Mr. Ravi Mital	Chairperson, IBBI & Hony. Chairperson, FOIR
2.	Mr. Jishnu Barua	Chairperson, CERC & Hony. Vice-Chairperson, FOIR
3.	Mr. Anil Kumar Lahoti	Chairperson, TRAI & Hony. Vice-Chairperson, FOIR
4.	Mr. S.K.G. Rahate	Chairperson, AERA & Hony. Vice-Chairperson, FOIR
5.	Mr. Arun Goyal	Member, CERC & Hony. Secretary, FOIR
6.	Mr. Ramesh Babu Veeravalli	Member, CERC & Hony. Treasurer, FOIR
7.	Mr. Kumar Sanjay Krishna	Chairperson, AERC
8.	Mr. Hemant Verma	Chairperson, CSERC
9.	Mr. D.K. Sharma	Chairperson, HPERC
10.	Mr. Alok Tandon	Chairperson, JERC for State of Goa & UTs
11.	Mr. Lokesh Dutt Jha	Chairperson, JERC for UTs of J&K and Ladakh
12.	Mr. P. Ravi Kumar	Chairperson, KERC
13.	Mr. K.B. Kunwar	Chairperson, SSERC
14.	Mr. Arvind Kumar	Chairperson, UPERC
15.	Mr. D.K. Kamra	Member, AERA
16.	Ms. V. Vidya	Member, AERA
17.	Mr. Arun Kumar Sinha	Member, BERC
18.	Mr. Mahendra Prasad	Member, JSERC
19.	Ms. Jyoti Prasad	Member, JERC for State of Goa & UTs
20.	Mr. H.K. Jagadeesh	Member, KERC
21.	Mr. A.J. Wilson	Member, KSERC
22.	Mr. Surendra Jagannathji Biyani	Member, MERC
23.	Mr. Anjani Kumar Tiwari	Member, PNGRB



24	Mr. Anurag Sharma	Member, UERC
25	Mr. Umesh Narayan Panjiar	Ex-Chairperson, BERC
26	Mr. V.S. Ailawadi	Ex-Chairperson, HERC
27	Dr. V.K. Garg	Ex-Chairperson, JERC for State of Goa & UTs
28	Mr. M.K. Goel	Ex-Chairperson, JERC for State of Goa & UTs
29	Mr. S.K. Jayaswal	Ex-Member, BERC
30	Mr. Ramesh Kumar Choudhary	Ex-Member, BERC
31	Mr. S.R. Sethi	Ex-Member, DERC
32	Mr. B.P. Singh	Ex-Member, DERC
33	Mr. V.K. Khanna	Ex-Member, UERC
34	Mr. K.P. Singh	Ex-Member, UERC
35	Mr. Harpreet Singh Pruthi	Executive Secretary, FOIR & Secretary, CERC
36	Dr. Sushanta K. Chatterjee	Chief (RA), CERC
<b>FOIR SECRETARIAT</b>		
37	Ms. Rashmi Somasekharan. Nair	Jt. Chief (RA), CERC
38	Dr. Naveen Sirohi	Director, Associate Professor, IICA
39	Mr. Pankaj Rana	Executive Treasurer, FOIR
40	Mr. Debasish Roy	Asst. Chief (RA), CERC
41	Mr. Sushil Kumar Arora	Administrative Officer
42	Mr. Nilesh Diwan	Accounts Officer
43	Mr. M.M. Prasad	Sr. Accounts Officer
44	Mr. Aman Raj	Research Associate.

45	Mr. Davinder Kumar	Technical Officer (IT)
46	Mr. Avanish R. Srivastava	TA, IICA
47	Mr. Rahul	IICA
48	Mr. Rahul	RK, CERC

**APPROVED GOVERNING BODY OF "FOIR"**  
**FOR THE YEAR 2024-2025**  
**Based on Members retiring before 30<sup>th</sup> June, 2025)**

Name & Designation	Date of Appointment in Regulatory Commission / Authority	Date of Retirement in Regulatory Commission / Authority
<b>Hony. Chairperson</b>		
Mr. Ravi Mital Chairperson, IBBI	09.02.2022	12.09.2026
<b>Hony. Vice-Chairperson</b>		
Mr. Jishnu Barua Chairperson, CERC	02.03.2023	31.08.2027
Dr. Anil Kumar Jain Chairperson, PNGRB	18.05.2023	15.10.2027
Ms. Ravneet Kaur Chairperson, CCI	23.05.2023	22.05.2028
Mr. Anil Kumar Lahoti Chairperson, TRAI	30.01.2024	29.01.2027
Mr. T.S. Balasubramanian (Member Finance) Officiating Chairperson, TAMP & Presiding Officer, Adjudicatory Board (when TAMP ceases to exist)	05.03.2012	Continuing
Mr. Apurva Chandra Chairperson, FSSAI	02.01.2024	30.09.2024 (a)
Mr. Sudhir Kumar Gangadhar Rahate Chairperson, AERA	14.05.2024	13.05.2027
Mr. D. Radhakrishna Chairperson, TERC	08.08.2019	07.08.2024 (b)
Mr. M Chandrasekar Chairperson, TNERC	16.08.2019	15.08.2024 (c)
Mr. T. Sriranga Rao Chairperson, TSERC	30.10.2019	29.10.2024 (d)
<b>Hony. Members</b>		
Mr. Jiban Krishna Sen Member, TERC	08.08.2019	07.08.2024 (e)
Mr. Pulak Kumar Tewari Member, WBERC	01.10.2019	05.09.2024 (f)
Mr. M.D. Manohar Raju Member, TSERC	30.10.2019	29.10.2024 (g)
Mr. Bandaru Krishnaiah Member, TSERC	30.10.2019	29.10.2024 (h)
Mr. Sudhakar Shukla, Member, IBBI (from Financial Sector)	14.11.2019	30.09.2024 (i)
Mr. Rafi Andrabi Member, JERC for UTs of J&K and Ladakh	28.08.2020	24.05.2025 (j)

Mr. Gajendra Singh Member, PNGRB	09.08.2021	14.06.2025 (k)
Mr. Paramjeet Singh Member, PSERC	17.11.2020	22.09.2025
<b>Hony. Secretary</b> Mr. Arun Goyal Member, CERC	21.01.2019	02.08.2024 (l)
<b>Hony Treasurer</b> Mr. V Ramesh Babu	21.05.2024	06.01.2029

- a) The name of new Chairperson, FSSAI will be included (from the date of joining FSSAI) as Hony. Vice Chairperson in the Governing Body on joining the post after demitting of office by Mr. Apurva Chandra, Chairperson, FSSAI on 30.09.2024.
- b) Mr. Kumar Sanjay Krishna, Chairperson, AERC will replace Mr. D. Radhakrishna, Chairperson, TERC and will serve as Hony. Vice Chairperson (from 08.08.2024 to 25.10.2025).
- c) Mr. Sanjay Kumar, Chairperson, MERC will replace Mr. M Chandrasekar, Chairperson, TNERC and will serve as Hony. Vice Chairperson (from 16.08.2024 to 7.2.2026).
- d) Mr. Vishwajeet Khanna, Chairperson, PSERC will replace Mr. T. Sriranga Rao, Chairperson, TSERC and will serve as Hony. Vice Chairperson (from 30.10.2024 to 12.04.2026).
- e) Mr. J. Wilson, Member, KSERC will replace Mr. Jiban Krishna Sen, Member TERC and will serve as Hony. Member (from 08.08.2024 to 26.11.2025).
- f) Mr. Mehul M Gandhi, Member, GERC will replace Mr. Pulak Kumar Tewari, Member WBERC and will serve as Hony. Member (from 06.09.2024 to 13.11.2025).
- g) Mr. Satyendra R. Pandey, Member, GERC will replace Mr. M.D. Manohar Raju, Member, TSERC and will serve as Hony. Member (from 30.10.2024 to 10.12.2025).
- h) Mr. Yashwant Singh Chogal, Member, HPERC will replace Mr. Bandaru Krishnaiah, Member, TSERC and will serve as Hony. Member (from 30.10.2024 to 30.06.2026)
- i) Mr. Jayanti Prasad, Member, IBBI will replace Mr. Sudhakar Shukla, Member, IBBI and will serve as Hony. Member (from Financial Sector) (from 01.10.2024 to 30.11.2026).
- j) Ms. Jyoti Prasad, Member, JERC for Goa & UTs will replace Mr. Rafi Andrabi, Member, JERC for Uts of J&K and Ladakh and will serve as Hony. Member (from 25.05.2025 to 18.06.2026)

k) Mr. A.K. Tiwari, Member, PNGRB will replace Mr. Gajendra Singh, Member, PNGRB and will serve as Hony. Member (from 15.06.2025 to 20.11.2026)

l) Mr. V Ramesh Babu, Member, CERC will replace Mr. Arun Goyal, Member, CERC and will serve as Hony. Secretary (from 03.08.2024 to 06.01.2029).

The name of new Member, CERC will be included in the Governing Body as Hony. Treasurer, on joining as Member, CERC

The name of new Presiding Officer of Adjudicatory Board will be included (when TAMP ceases to exist) as Hony. Vice Chairperson.

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14.06.2024 | NEW DELHI

# 25th Annual General Body Meeting of FOIR

Presentation by FOIR Centre, IICA

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# Flow of the Presentation

**FOIR Centre, IICA - An Overview**

**Performance during FY 2023-24**

**Proposed Action Plan for FY 2024-25**

# FOIR Centre, IICA - An Overview

- Initially, MoU signed in 2019 for three years
- MoU extended in October 2022 till March 31, 2026
- **So far, 60+ activities have been conducted, including capacity building, research, education, advocacy, etc.**





# Performance during FY 2023-24

- Colloquium for Central Sector Chairpersons of FOIR member bodies at Agra
- 4 Month Certificate Course on Regulatory Governance-Hybrid (6th Batch) - 2 Day Campus Immersion Program at IICA - **45 Participants**
- Conference for General Body Members of FOIR at Thiruvananthapuram, Kerela - **49 Participants**
- Capacity Building Program for Officials at Goa - **35 Participants**
- 4 Quarterly eNewsletter - Regulatory Digest
- 3 Webinars / KYR episodes
- Working Group on Inter-Regulatory Cooperation -Academic and Secretarial Support
- Support in 24th AGM of FOIR

# Colloquium for Central Sector Chairpersons of FOIR

**Theme** - "Cross-Sectoral Collaboration: The Imperative for Regulatory Convergence"

**Venue** - Agra, Uttar Pradesh - 2-day program

**Deliberation** - Presentation and Open House Discussion

**Site Visit** - Moonlight view of the Taj Mahal





# Conference for General Body Members of FOIR

**Theme** - “Regulatory Governance - Best Practices”

**Participants** - 49 former and serving Chairpersons and Members of various Regulatory Authorities

**Venue** - Thiruvananthapuram, Kerala - 2 Day

## **Sessions and Deliberation:**

1. International Expert ( Online)
2. National Expert (In - Person)
3. Panel Discussion

**Site Visit** - Sree Padmanabhaswamy Temple, Thiruvananthapuram





# FOIR - Three Day Capacity Building Program

- **Theme** - “Navigating Regulatory Governance: Balancing Compliance & Innovation in a VUCA Landscape”
- **Participants** - 35 officials of various FOIR member bodies
- **Venue** - Goa - 3 Day
- **Sessions and Deliberation:**
  1. Six Expert Sessions
  2. Two Panel Discussion





# Four Month Certificate Course on Regulatory Governance - Hybrid [Batch -VI ]

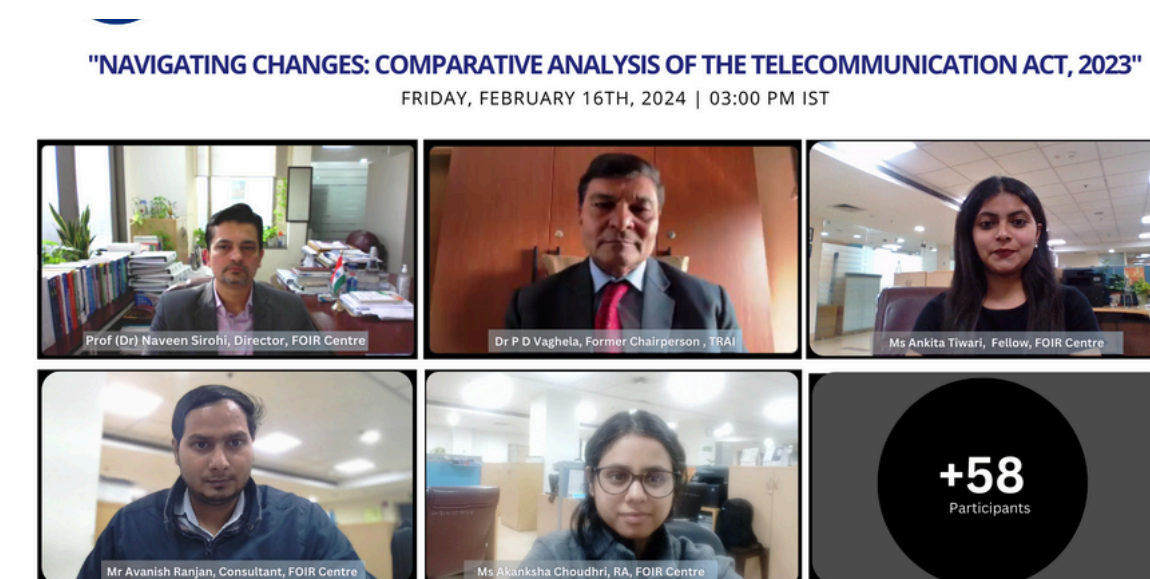
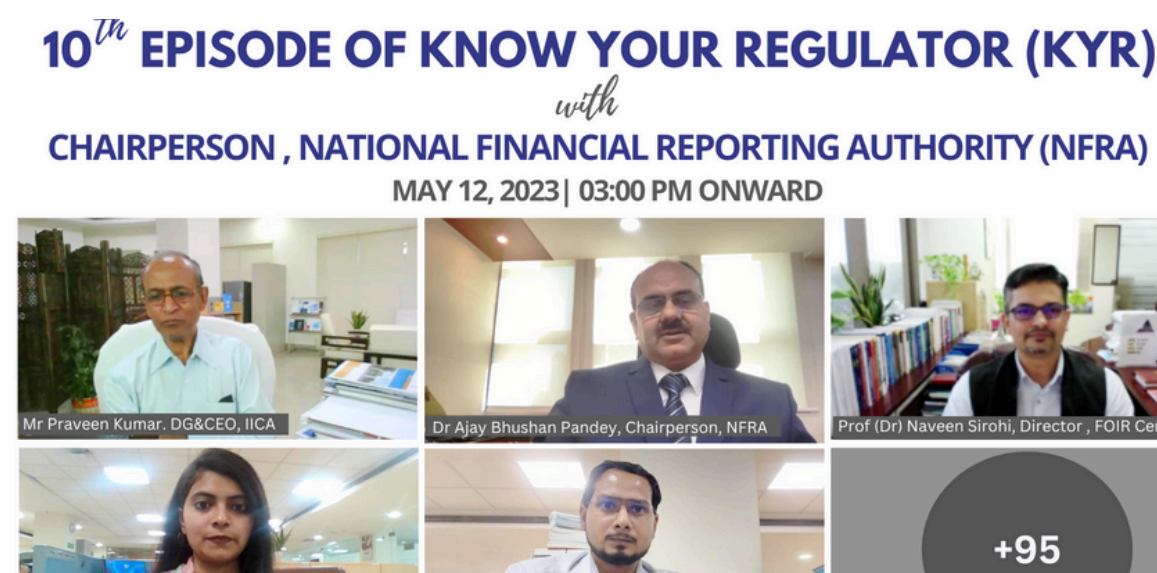
- **Sessions** - Modules covering different aspects of Regulatory Governance
  1. 26 Online - National & International Experts
  2. 8 Sessions in Campus Immersion - Sector Experts
- **Participants** - 45 enrolled for the course, representing FOIR Member Bodies.
- **Venue** - 2 Day Campus Immersion at IICA Campus





# 3 Webinars / KYR Episodes

1. Webinar on Regulatory Impact Assessment - Introduction in India & Way Forward with **Mr Anirudh Burman** (*Associate Research Director, Carnegie India*) - 60 participants
2. 10th KYR episode with **Dr Ajay Bhushan Pandey** (*Chairperson, National Financial Reporting Authority*) - 124 participants
3. Webinar on Navigating Changes: Comparative Analysis of the Telecommunication Act, 2023 with **Dr P D Vaghela** (*Former Chairperson, Telecom Regulatory Authority of India, TRAI*) - 58 participants




# 4 Quarterly e-Newsletter - Regulatory Digest




## Newsletter Coverage

1. Highlights from FOIR member bodies
2. Events and News of International Regulatory Bodies
3. FOIR Events
4. Article (s) on Relevant Regulatory Issues

   
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# Proposed Action Plan for FY 2024-25

- Colloquium for Central Sector Chairpersons of FOIR
- Working Group on Inter-Regulatory Cooperation
- 4 Month Certificate Course on Regulatory Governance-**Hybrid (7th Batch)**
- Conference for General Body Members of FOIR
- **4** Quarterly eNewsletter - Regulatory Digest
- **4** Webinars / KYR episodes
- 2 Capacity Building Programs for officials of FOIR Member Organizations
  1. **On Regulatory Governance**
  2. **On Leadership, Communication, GFR, Management**
- Support in 25th **AGM** of FOIR
- Other administrative & coordination activities





# THANK YOU